# A Relative Closeness Coefficient Model Based on the Distance of Virtual DMUs Cross-Efficiency Method for Ranking Thai Economic Development

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Abstract-Economic development is a process that seeks to improve economic well-being to enhance the quality of life of a community. So, sustainable economic development is an important goal for all countries. In this study, the crossefficiency scores of each decision-making unit (DMU) were calculated using the virtual DMUs cross-efficiency approach, which is based on the distance between ideal and anti-ideal DMUs. The interval cross-efficiency matrix was generated using the viewpoints of minimization and maximization of the objective function (Virtual DMUs distance) of the virtual DMUs cross-efficiency method. After that, we formulated a novel optimization model based on the perspectives of TOPSIS, called the relative closeness coefficient model (RCC model), to convert interval cross-efficiency scores into crisp scores for ranking the DMUs. The proposed method was validated using four numerical examples involving six nursing homes, fourteen bank branches, fourteen international passenger airlines, and the economic development of twenty Thai provinces. The ranking results were compared with other cross-efficiency method rankings. The results show that the ranking results derived from the proposed method were easy to use but effective for solving DEA ranking problems.

*Index Terms*— cross-efficiency method, relative closeness coefficient, TOPSIS, data envelopment analysis, economic development, virtual DMUs

#### I. INTRODUCTION

**E**CONOMIC development is related to increases in consumption, savings, investments and rising incomes of the population. Undoubtedly, it is a principal goal of all countries. Thailand has worked ceaselessly over the past four decades to build its economy by moving from a lowincome country to a middle-income country. Gross Domestic Product, also known as GDP, is the market worth of all finished goods and services produced inside Thailand's

Manuscript received May 01, 2022; revised November 16, 2022.

This paper is supported by Department of Industrial Engineering, Faculty of Engineering and Industrial Technology, Kalasin University, Thailand.

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Suphan Sodsoon is an Associate Professor of the Department of Industrial Engineering, Faculty of Engineering and Industrial Technology, Kalasin University, Kalasin 46000, Thailand. e-mail: suphan\_sodsoon@hotmail.com). borders over time. Economic growth can be assessed from the perspective of GDP. Since economic development is a process that seeks to improve economic wellbeing to enhance the quality of life of a community, the Thai government has formulated a national economic and social development plan and other policies to continually encourage budget allocation, investments, and infrastructure development [1]. The Gross Provincial Product (GPP) is provincial national income data that can describe a province's overall economy, based on the same concept as the GDP; the GPP can assess the well-being of the people of a province. Therefore, allocating government budgets and other resources for producing all finished goods and services can improve the people's livelihoods in the province. However, each province's budget allocation and other resources should be measured using these inputs to improve GPP. Therefore, measuring efficiency and ranking each province using these input factors are essential to set up appropriate government policies for the economic development of each province.

Data envelopment analysis (DEA) model, pioneered by Charn et al. [2], is a nonparametric technique for estimating the relative efficiency of a group of homogenous decisionmaking units (DMUs) with various inputs and outputs [3]. Over the past four decades, DEA approaches have garnered increasing interest from academics and researchers in a variety of domains such as economics [4], engineering [5], logistics [6], agriculture [7] et cetera. If the relative efficiency score of a DMU is determined to be one, then the DMU is considered efficient. Otherwise, it is said that the DMU is inefficient. However, due to self-assessment, the DMU can measure its own performance using the most beneficial weight. Consequently, it is impossible to distinguish between efficient DMUs [8]. The data envelopment analysis cross-efficiency method (DEA-CE method), offered by Sexton [9], can be used to discriminate DMUs and make weight choices more acceptable to overcome the disadvantages of the traditional DEA models. Unlike traditional DEA models, the DEA-CE method adopts the traditional DEA models with peer-assessment and selfassessment to assess and rank homogenous DMUs. This method allows each DMU to calculate its relative efficiency score from its favorable DEA weights and n-1 peerassessment relative efficiency scores generated by the favorable DEA weights of other DMUs. Then, each DMU's

average cross-efficiency score (ACE score) must be calculated first. Each DMU can be ranked based on its ACE value; if the DMU has a higher ACE score, it will be ranked healthier [10]. This principle has been extended to other cross-efficiency methods for improving the performance of DMU rankings [11], especially the second goal method. Due to its strong discrimination ability, the DEA-CE principles have been widely applied to DEA ranking problems in various fields [12].

Technique for Order of Preference by Similarity to Ideal Solution (TOPSIS) is one of the multi-attribute decision analysis methods (MADM methods) that was originally offered in 1981by Hwang and Yoon [13]. TOPSIS operates on the premise that the selected alternative must have the shortest Euclidean distance from the positive ideal solution (PIS) and the greatest Euclidean distance from the negative ideal solution (NIS). Based on TOPSIS principles, the distances to both PIS and NIS must be assessed concurrently, and a preference order is ordered according to its relative closeness coefficient. According to Kim et al. [14], Shih et al. [15] and our observations, the principal benefits of the TOPSIS technique are (i) the rationale of human choice as represented by sound logic; (ii) relative closeness coefficient that concurrently considers both the best and worst alternatives and (iii) a simple calculation process. These principal benefits make TOPSIS a primary MADM method, and it has been widely used [16],[17],[18], [19],[20],[21].

According to the literature review, the virtual DMUs cross-efficiency method, proposed by Wang et al. [22], is one of the powerful DEA cross-efficiency methods for discrimination among DMUs. It is an attractive method because the concepts of TOPSIS were taken into the traditional cross-efficiency model, especially Model III [22], in which the distances between the ideal decision-making unit (IDMU), the anti-ideal decision-making unit (ADMU) and the evaluated decision-making unit (DMU<sub>d</sub>), called virtual DMUs distances, are considered simultaneously. Unfortunately, they consider only the maximization perspective of the virtual DMUs distance (Max Z). In fact, the minimization perspective of the virtual DMUs distance (Min Z) should not be overlooked. The cross-efficiency ranking that considers both maximization and minimization perspectives of the virtual DMUs distance is more comprehensive and reliable than individual perspectives. In this paper, both perspectives (Min Z and Max Z) of the cross-efficiency model obtained from model III [22] are considered simultaneously, to produce the interval crossefficiency matrix (ICE matrix). Subsequently, we introduce a new optimization model based on perspectives of TOPSIS, called the relative closeness coefficient model (RCC model), to convert interval cross-efficiency scores into crisp scores (relative closeness coefficients) to rank all DMUs. The principal advantages of the proposed method are that it can be applied to tackle large-size problems with interval data, and it can be employed to incorporate various DEA crossefficiency methods for discrimination among DMUs. Moreover, the proposed model is simple to calculate using any optimization solver. Using the proposed method, decision-makers can make more trustworthy choices than with the individual cross-efficiency methods.

The remainder of this study is structured as follows. Section 2 is the literature review. Section 3 presents the traditional cross-efficiency approach. Section 4 presents the cross-efficiency approach based on virtual DMUs. Section 5 introduces the proposed RCC model for ranking DMUs. Section 6 presents two numerical examples of the proposed method. Section 7 is the Conclusion.

#### II. LITERATURE REVIEW

The DEA cross-efficiency approach is one of the most effective approaches to rank the DMUs for DEA problems. Despite the widespread use of cross-efficiency approaches the non-uniqueness of optimal weights has become one of the most significant problems [23]. To address this problem, Sexton et al. [9] developed the DEA cross-efficiency models based on the secondary goal method. Doyle and Green [23] presented the most well-known secondary goal-based crossefficiency models, the aggressive and benevolent crossefficiency models. Based on this concept, Liang et al. [24] developed secondary goal-based cross-efficiency models for this work [23]. Wang and Chin [25] further developed alternative models for the cross-efficiency method to expand the number of DEA methodological options. Wu et al. [26] extended the DEA cross-efficiency model based on the secondary goal method for weight selection, considering both desirable and undesirable targets of all the DMUs. Wang et al. [27], [28] proposed another approach for the secondary goal model, the DEA neutral model. Liu et al. [29] presented a revised neutral model based on the secondary goal. Besides, the game cross-efficiency method was offered for the cross-efficiency evolution process. Liang et al. [30] proposed an effective model based on the game cross-efficiency model. The concept of this method has been extended to various game cross-efficiency models [31], [32]. Besides, Wang et al. [33] offered the DEA cross-efficiency models based on virtual DMUs for ranking all DMUs. The proposed models are effective and attractive models because the ideas of TOPSIS were taken into the traditional crossefficiency model. In Model III [22], the virtual DMUs distance has been maximized for DMU rankings. Unfortunately, they offer only maximization of the objective function (virtual DMUs distance) of the proposed DEA cross-efficiency model. The information contained in the different perspectives of DEA cross-efficiency models should be considered together for increased reliability in the decision-making process. Undoubtedly, ranking results considering both perspectives provide more comprehensive and reliable perspectives.

Combining the DEA cross-efficiency score an additional significant method. The arithmetic average technique is the most prevalent. However, it cannot be utilized to analyze the correlation between weights and efficiency scores [33]. Additionally, many researchers [34],[35],[36],[37],[38] have proposed combination cross-efficiency methods: the perspective of entropy weight, CRITIC weight, standard deviation weight and others. Although the entropy weight is widely used in the cross-efficiency method, its application to interval data of cross-efficiency scores has been offered recently. Wang et al. [39] proposed a Shannon's entropy method to convert the interval cross-efficiency scores into crisp scores to rank all DMUs. Lu and Liu [40] proposed a

novel Gibbs entropy optimization model to evaluate the optimal Gibbs entropy values to rank all DMUs. This model is exciting because it can be utilized to convert interval cross-efficiency scores into crisp scores to rank DMUs. It is simple to apply optimization solvers in computing. Recently, Wichapa et al. [41] presented a novel Gibbs entropy model for combining interval cross-efficiency scores, which are derived from aggressive and benevolent cross-efficiency models for ranking DMUs. The main advantages of this method are that it can be applied to solve large-size ranking problems with uncertainty, and it can be used to combine other cross-efficiency models to rank DMUs. Besides, it is simple but powerful to use in computing by using optimization solvers. Inspired by the above ideas of the combination of the cross-efficiency score, we present an alternative ranking method for interval crossefficiency score derived from both maximization and minimization perspectives of the objective function (Virtual DMUs distance) of the proposed cross-efficiency model (M-III [22]) to rank DMUs. To be precise, the proposed method should be able to solve large-size problems with interval data, and it should be able to combine other cross-efficiency models for ranking DMUs. Furthermore, the proposed model should be simple to calculate with any optimization solver. Certainly, by using the proposed method, decisionmakers can achieve more reliable decisions than individual perspectives.

In this paper, we consider the combination of maximization and minimization perspectives of virtual DMUs distance of model III [22] for ranking DMUs. Our method uses the virtual DMUs cross-efficiency models to make full use of the information contained in each model (each perspective). In addition, the novel RCC model, based on the concepts of TOPSIS, is developed to transform interval cross-efficiency scores, derived from both maximization and minimization perspectives of model III [18], into crisp values for ranking all DMUs.

#### III. CROSS-EFFICIENCY METHOD

#### A. CCR Model

The CCR model, which was developed by Charnes et al. [2], is a powerful mathematical model for assessing the performance of a group of DMUs with multiple outputs and multiple inputs. Assume that each DMU<sub>*j*</sub> (j = 1, 2, ..., n) with the inputs ( $x_{ij}$ , i = 1, 2, ..., m) produces outputs of DMU<sub>*j*</sub> ( $y_{rj}$ , r = 1, 2, ..., s). Let  $u_{rk}$  and  $v_{ik}$  be the weights of outputs and inputs respectively. For a set of DMU<sub>*d*</sub> ( $1 \le d \le n$ ), the crossefficiency score ( $\theta_{dd}$ ) can be obtained by the CCR model as in model (1).

$$\begin{aligned} \max Z &= \theta_{dd} = \sum_{r=1}^{s} u_{rd} y_{rd} \\ \sum_{r=1}^{s} u_{rd} y_{rj} - \sum_{i=1}^{m} v_{id} x_{ij} \leq 0, \forall j, j = 1, 2, 3, ..., n \\ \sum_{i=1}^{m} v_{id} x_{id} = 1, \forall j \\ v_{id} \geq 0, \forall i, i = 1, 2, 3, ..., m \\ u_{rd} \geq 0, \forall r, r = 1, 2, 3, ..., s \end{aligned}$$
(1)

#### B. The Concept of the Cross-Efficiency Method

After solving Equation (1), let  $u_{rd}^*$  and  $v_{id}^*$  be the optimal weights of outputs and inputs respectively for a given DMU<sub>d</sub>, then the cross-efficiency scores of each DMU<sub>j</sub> (*j*=1,2,3,...,*n*, *j* ≠ *d*) peer-evaluated by DMU<sub>d</sub> are given by

$$\theta_{dj} = \frac{\sum_{r=1}^{s} u_{rd}^* y_{rj}}{\sum_{i=1}^{m} v_{id}^* x_{ij}}, d, j = 1, 2, 3, \dots, n$$
(2)

As a result, the average cross-efficiency score of  $DMU_j$ ( $\overline{\theta}_i$ ), defined by Sexton [9], is as follows.

$$\overline{\theta}_{j} = \frac{1}{n} \sum_{d=1}^{n} \theta_{dj}, d, j = 1, 2, 3, ..., n$$
(3)

#### IV. CROSS-EFFICIENCY METHOD BASED ON IDEAL AND ANTI-IDEAL DECISION-MAKING UNITS

This section presents the well-known cross-efficiency method based on virtual DMUs for calculating interval cross-efficiency scores.

The following are definitions of an Ideal Decision-Making Unit (IDMU) and an Anti-Ideal Decision-Making Unit (ADMU) [22]:

**Definition 1.** A virtual DMU is an IDMU if it requires the fewest inputs to generate the most outputs. If a virtual DMU consumes the greatest number of inputs but produces the smallest number of outputs, it can be categorized as an ADMU.

Based on Definition 1, the inputs, and outputs of an IDMU can be described as follows:

$$x_i^p = \min\{x_{ij}\}, \ i = 1, 2, 3, ..., n$$
$$y_r^p = \max\{y_{rj}\}, \ r = 1, 2, 3, ..., s$$

The inputs and outputs of the ADMU are defined as

$$x_i^n = \max \{x_{ij}\}, i = 1, 2, 3, ..., n$$
  
 $y_r^n = \min \{y_{ri}\} r = 1, 2, 3, ..., s$ 

**Definition 2.** The distances of IDMU, ADMU and between IDMU and ADMU are defined as

$$D_{d}^{\text{IDMU}} = \sum_{i=1}^{m} v_{id} (x_{id} - x_{i}^{p}) + \sum_{r=1}^{s} u_{rd} (y_{i}^{p} - y_{rd}), d = 1, 2, ..., n$$
$$D_{d}^{\text{ADMU}} = \sum_{i=1}^{m} v_{id} (x_{i}^{n} - x_{id}) + \sum_{r=1}^{s} u_{rd} (y_{rd} - y_{i}^{n}), d = 1, 2, ..., n$$
$$D_{\text{ADMU}}^{\text{IDMU}} = \sum_{i=1}^{m} v_{id} (x_{i}^{n} - x_{i}^{p}) + \sum_{r=1}^{s} u_{rd} (y_{i}^{p} - y_{i}^{n}), d = 1, 2, ..., n$$

In Wang's Model-III, the maximization of the virtual DMUs distance is given by

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$$\begin{aligned} Max \ D_{ADMU}^{IDMU} &= \sum_{i=1}^{n} v_{id} (x_i^n - x_i^p) + \sum_{r=1}^{n} u_{rd} (y_i^p - y_i^n) \\ \sum_{i=1}^{m} v_{id} \cdot x_{id} &= 1, \\ \sum_{r=1}^{s} u_{rd} \cdot y_{rd} &= \theta_{dd}^*, \\ \sum_{r=1}^{s} u_{rd} \cdot y_{rj} - \sum_{i=1}^{m} v_{id} \cdot x_{ij} \leq 0, \ \forall j, \ j = 1, 2, ..., n, \\ v_{id} \geq 0, \ i = 1, 2, ..., m \\ u_{rd} \geq 0 \ r = 1, 2, ..., s \end{aligned}$$

Details of the other virtual DMUs cross-efficiency models are shown in Wang et al. [22].

#### V. PROPOSED METHOD

This section presents a new method for ranking a set of DMUs based on the virtual DMUs distance.Fig.1 depicts the proposed framework in this paper.



Fig.1. The framework for this paper.

#### A. Generating the ICE matrix

This section presents a combination of both perspectives of min Z and max Z of model (4) to enhance the effectiveness and reliability of the assessment. Details of calculation steps are as follows.

(1) Calculate the relative efficiency scores of each DMU based on the CCR model, namely the CCR score.

(2) Calculate the cross-efficiency scores of each DMU based on min Z and max Z of model (4).

(3) Generate ICE matrix based on the cross-efficiency scores of both perspectives of model (4).

Based on model (4), both min Z and max Z perspectives

must be calculated first. As a result, the ICE matrix can be generated using the minimization perspective  $(X^{minZ})$  and the maximization perspective  $(X^{maxZ})$ . Details are shown in Eq.(5) and Eq.(6).

$$X^{\min Z} = \begin{bmatrix} x_{11}^{\min Z} & x_{12}^{\min Z} & x_{13}^{\min Z} & \cdots & x_{1n}^{\min Z} \\ x_{21}^{\min Z} & x_{22}^{\min Z} & x_{23}^{\min Z} & \cdots & x_{2n}^{\min Z} \\ \vdots & \vdots & \vdots & \vdots & \vdots \\ x_{m1}^{\min Z} & x_{m2}^{\min Z} & x_{m3}^{\min Z} & \cdots & x_{mn}^{\max Z} \end{bmatrix}$$

$$X^{\max Z} = \begin{bmatrix} x_{11}^{\max Z} & x_{12}^{\max Z} & x_{13}^{\max Z} & \cdots & x_{1n}^{\max Z} \\ x_{21}^{\max Z} & x_{22}^{\max Z} & x_{23}^{\max Z} & \cdots & x_{2n}^{\max Z} \\ \vdots & \vdots & \vdots & \vdots & \vdots \\ x_{m1}^{\max Z} & x_{m2}^{\max Z} & x_{m3}^{\max Z} & \cdots & x_{mn}^{\max Z} \end{bmatrix}$$
(5)

and

where indices *i* and *j* are DMU and target DMU, respectively. The  $x_{ij}^{\min Z}$  and  $x_{ij}^{\max Z}$  are cross-efficiency scores of the minimization and maximization perspectives, respectively. The ICE matrix based on values of  $(X^{\min Z})$  and  $(X^{\max Z})$  can be generated as

$$X = \begin{bmatrix} [x_{11}^{l}, x_{11}^{u}] & [x_{12}^{l}, x_{12}^{u}] & \cdots & [x_{1n}^{l}, x_{1n}^{u}] \\ [x_{21}^{l}, x_{21}^{u}] & [x_{22}^{l}, x_{22}^{u}] & \cdots & [x_{2n}^{l}, x_{2n}^{u}] \\ \vdots & \vdots & \vdots & \vdots & \vdots \\ [x_{m1}^{l}, x_{m1}^{u}] & [x_{m2}^{l}, x_{m2}^{u}] & \cdots & [x_{mn}^{l}, x_{mn}^{u}] \end{bmatrix}$$
(6)

where  $X = \begin{bmatrix} X^{\min Z}, X^{\max Z} \end{bmatrix}$ ,  $x_{ij}^{l} = \min \{x_{ij}^{\min Z}, x_{ij}^{\max Z}\}$  and  $x_{ij}^{u} = \max \{x_{ij}^{\min Z}, x_{ij}^{\max Z}\}$ ,  $\forall i = 1, 2, ..., m, \forall j = 1, 2, ..., n$ .

#### B. Formulating the Relative Closeness Coefficient Model

This section offers a novel optimization model based upon the ideas of TOPSIS for ranking DMUs, called the RCC model. The distance between IDMU, ADMU and DMU<sub>i</sub> will be considered. The proposed RCC model is described as follows. Let RCC<sub>i</sub> (*i*=1,2,3,..., *n*) be the relative closeness coefficient of DMU<sub>i</sub>,  $\eta$  and  $\rho$  are the maximum weights of the summation of distance from negative ideal point to DMU<sub>i</sub> and the summation of distances from positive ideal point to DMU<sub>i</sub> respectively. Let  $x^n$  and  $x^p$  be the negative ideal and positive ideal values of all elements in ICE matrix,  $x^n = \min \{x_{ij}^t, x_{ij}^u\}$  and  $x^p = \max \{x_{ij}^t, x_{ij}^u\}$ , *i*, *j* = 1,2,...,*n*, then the RCC model is

$$\operatorname{RCC}_{i} = \frac{\sum_{j=1}^{n} \eta((x_{ij}^{l} - x^{n}) + (x_{ij}^{u} - x^{n}))}{\sum_{j=1}^{n} \eta((x_{ij}^{l} - x^{n}) + (x_{ij}^{u} - x^{n})) + \sum_{j=1}^{n} \rho((x^{p} - x_{ij}^{l}) + (x^{p} - x_{ij}^{u}))}$$
  
$$\forall i, j = 1, 2, ..., n$$
  
$$\eta, \rho \ge 0$$

To achieve the optimal solution of RCC<sub>i</sub> (maximum relative closeness efficient), the maximum value of RCC<sub>i</sub> (the  $\eta$  and  $\rho$  must be maximum values) can be formulated as

$$\operatorname{Max} \operatorname{RCC}_{i} = \frac{\sum_{j=1}^{n} \eta((x_{ij}^{l} - x^{n}) + (x_{ij}^{u} - x^{n}))}{\sum_{j=1}^{n} \eta((x_{ij}^{l} - x^{n}) + (x_{ij}^{u} - x^{n})) + \sum_{j=1}^{n} \rho((x^{p} - x_{ij}^{l}) + (x^{p} - x_{ij}^{u}))}$$
  
$$\forall i, j = 1, 2, 3, ..., n$$
  
$$\eta, \rho \ge 0, \eta = \rho$$

The above model is a nonlinear fractional programming model. Based on the concept of Charnes and Cooper [42], the above model can be converted to model (7).

$$\begin{aligned} &\operatorname{Max} \operatorname{RCC}_{i} = \sum_{j=1}^{n} \eta((x_{ij}^{l} - x^{n}) + (x_{ij}^{u} - x^{n})) \\ &\sum_{j=1}^{n} \eta((x_{ij}^{l} - x^{n}) + (x_{ij}^{u} - x^{n})) + \\ &\sum_{j=1}^{n} \rho((x^{p} - x_{ij}^{l}) + (x^{p} - x_{ij}^{u})) = 1, \end{aligned}$$

$$\forall i, j = 1, 2, 3, ..., n, \\ \eta, \rho \ge 0, \eta = \rho; \end{aligned}$$

$$(7)$$

The objective function of the proposed model is to be maximized; the RCC<sub>*i*</sub>,  $\eta$  and  $\rho$  can be achieved using model (7). After obtaining the RCC<sub>*i*</sub>, a set of DMUs can be ranked by preference in descending order of the RCC<sub>*i*</sub> value. The larger the RCC<sub>*i*</sub> value, the better the DMU's ranking.

#### VI. NUMERICAL EXAMPLES

Four numerical examples, including six nursing homes, fourteen bank branches, fourteen international passenger airlines, and the economic development of twenty provinces in Thailand, are provided in this section to illustrate the potential applications of the proposed method and its effectiveness in ranking DMUs. Details are provided below.

#### A. Six Nursing Homes

The six nursing homes proposed by Sexton et al. [9] consist of two inputs ( $X_1$  and  $X_2$ ) and two outputs ( $Y_1$  and  $Y_2$ ). Let  $X_1$  and  $X_2$  be staff hours per day and supplies per day respectively. Let  $Y_1$  and  $Y_2$  be total Medicare-plus-Medicaid reimbursed patient days and total privately paid patient days respectively. The data set for the six nursing homes is shown in TABLE I.

TABLE I Data set For six nursing homes										
DMUs	$X_I$	$X_2$	$Y_{I}$	$Y_I$	CCR					
1	1.50	0.20	1.40	0.35	1.0000					
2	4.00	0.70	1.40	2.10	1.0000					
3	3.20	1.20	4.20	1.05	1.0000					
4	5.20	2.00	2.80	4.20	1.0000					
5	3.50	1.20	1.90	2.50	0.9775					
6	3.20	0.70	1.40	1.50	0.8675					

The CCR scores of DMUs must be calculated first using Eq. (1). Next, both min Z and max Z perspectives of Eq. (4), were solved using LINGO software. As a result, the cross-efficiency matrices of each perspective were generated as listed in TABLE II and TABLE III, respectively.

TABLE II THE CROSS-EFFICIENCY MATRIX OF MAXIMIZATION PERSPECTIVE											
DMUs/Target DMUs	1	2	3	4	5	6					
1	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000					
2	1.0000	1.0000	0.8640	1.0000	1.0000	1.0000					
3	0.5000	0.5000	1.0000	0.8295	0.8295	0.8295					
4	0.7000	0.7000	1.0000	1.0000	1.0000	1.0000					
5	0.7083	0.7083	0.9676	0.9775	0.9775	0.9775					
6	0.7551	0.7551	0.8046	0.8675	0.8675	0.8675					

		TA	ABLE III			
THE CROSS	-EFFICIEN	NCY MATI	RIX OF MIN	IMIZATION	PERSPECTIV	/E
DMUs/Target					_	

DMUs/Target DMUs	1	2	3	4	5	6
1	1.0000	0.4977	0.7111	0.2889	1.0000	1.0000
2	0.3505	1.0000	0.2667	0.6500	1.0000	1.0000
3	1.0000	0.4129	1.0000	0.4063	0.8295	0.8295
4	0.4056	1.0000	0.4103	1.0000	1.0000	1.0000
5	0.4301	0.9506	0.4136	0.8844	0.9775	0.9775
6	0.4099	0.8027	0.3333	0.5804	0.8675	0.8675

After obtaining the cross-efficiency matrices of both perspectives, the ICE matrix was generated using Eq. (6). Details of the ICE matrix of the six nursing homes problem are shown in TABLE IV.

TABLE IV The interval cross-efficiency matrix of six nursing homes											
DMUs	1	2	3	4	5	6					
1	[1.0000,	[0.4977,	[0.7111,	[0.2889,	[1.0000,	[1.0000,					
	1.0000]	1.0000]	1.0000]	1.0000]	1.0000]	1.0000]					
2	[0.3505,	[1.0000,	[0.2667,	[0.6500,	[1.0000,	[1.0000,					
	1.0000]	1.0000]	0.8640]	1.0000]	1.0000]	1.0000]					
3	[0.5000,	[0.4129,	[1.0000,	[0.4063,	[0.8295,	[0.8295,					
	1.0000]	0.5000]	1.0000]	0.8295]	0.8295]	0.8295]					
4	[0.4056,	[0.7000,	[0.4103,	[1.0000,	[1.0000,	[1.0000,					
	0.7000]	1.0000]	1.0000]	1.0000]	1.0000]	1.0000]					
5	[0.4301,	[0.7083,	[0.4136,	[0.8844,	[0.9775,	[0.9775,					
	0.7083]	0.9506]	0.9676]	0.9775]	0.9775]	0.9775]					
6	[0.4099,	[0.7551,	[0.3333,	[0.5804,	[0.8675,	[0.8675,					
	0.7551]	0.8027]	0.8046]	0.8675]	0.8675]	0.8675]					

After obtaining the ICE matrix, the values of  $RCC_i$  were calculated. For example, to obtain the value of  $RCC_1$  value, the relevant data listed in TABLE IV were entered into Eq. (7):

- $x^{n} = \min\{[1.0000, 1.0000], [0.4977, 1.0000], ..., [0.8675, 0.8675]\}$ = 0.2667
- $x^{p} = \max \{ [1.0000, 1.0000], [0.4977, 1.0000], ..., [0.8675, 0.8675] \}$ = 1.0000

As a result, the mathematical model for finding the optimal value of  $RCC_1$  is

 $Max RCC_1 =$ 

$$\begin{split} \eta & [(1.0000 - 0.2667) + (1.0000 - 0.2667) + \\ & (0.4977 - 0.2667) + (1.0000 - 0.2667) + \\ & (0.7111 - 0.2667) + (1.0000 - 0.2667) + \\ & (0.2889 - 0.2667) + (1.0000 - 0.2667) + \\ & (1.0000 - 0.2667) + (1.0000 - 0.2667) + \\ & (1.0000 - 0.2667) + (1.0000 - 0.2667)]; \end{split}$$

Subject to:

$$\begin{split} &\eta[(1.0000-0.2667)+(1.0000-0.2667)+\\ &(0.4977-0.2667)+(1.0000-0.2667)+\\ &(0.7111-0.2667)+(1.0000-0.2667)+\\ &(0.2889-0.2667)+(1.0000-0.2667)+\\ &(1.0000-0.2667)+(1.0000-0.2667)+\\ &(1.0000-0.2667)+(1.0000-1.0000)+\\ &(1.0000-1.0000)+(1.0000-1.0000)+\\ &(1.0000-0.7111)+(1.0000-1.0000)+\\ &(1.0000-0.2889)+(1.0000-1.0000)+\\ &(1.0000-1.0000)+\\ &(1.0000-1.0000)+\\ &(1.0000-1.00$$

In this paper, the mathematical model of  $RCC_1$  was solved using the LINGO software. As a result,  $RCC_1$  is 0.8293. TABLE V provides information on each  $RCC_i$  value.

,	TABLE V											
	I HE KELAIIV	E CLOSENE:	SS COEFFIC	IENT OF EA	CH DMU							
DMUs	DMU1	DMU2	DMU3	DMU4	DMU5	DMU6						
RCC <sub>i</sub>	0.8293	0.7876	0.6553	0.7973	0.7671	0.6339						
Rank	1	3	5	2	4	6						

Finally, the ranking comparisons for the proposed method, benevolent, aggressive and Wang's models [22], namely Model-III (M-III) and Model-IV (M-IV), are provided in TABLE VI.

TABLE VI								
THE RANKING COMPARISONS	FOR SIX NURSING HOMES							

DMUs	Ben.	Rank	Agg.	Rank	M-III	Rank
1	1.0000	1	0.7639	1	1.0000	1
2	0.9773	3	0.7004	3	0.9773	2
3	0.8580	5	0.6428	5	0.7481	6
4	1.0000	1	0.7184	2	0.9000	3
5	0.9758	4	0.6956	4	0.8861	4
6	0.8570	6	0.6081	6	0.8195	5

	(	TABLE VI CONTINUED)		
DMUs	M-IV	Rank	Proposed	Rank
1	0.7639	1	0.8293	1
2	0.7004	3	0.7876	3
3	0.6428	5	0.6553	5
4	0.7184	2	0.7973	2
5	0.6956	4	0.7671	4
6	0.6081	6	0.6339	6

As seen in TABLE VI, the rankings of each cross-efficiency model were obtained. The aggressive, M-IV and proposed models assess that  $DMU_1 > DMU_4 > DMU_2 > DMU_4 > DMU_3 > DMU_6$ , but the Model-III is different. Besides, the benevolent model cannot distinguish between  $DMU_1$  and  $DMU_4$ .

Fig. 2 shows the results of the proposed method with M-III model. From this figure, it can be seen that the proposed method tends to be inconsistent with the M-III model. Only the  $DMU_3$  is the same ranking. However, based on TABLE VI, the proposed method tends to be consistent with the other methods.



Fig.2. The ranking comparisons for the six nursing homes problem

Spearman's rank correlation test was used to evaluate the correlation coefficients  $(r_s)$  of each method. The details of the  $r_s$  values of each method are shown in TABLE VII.

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THE CORRELATION TEST FOR SIX NURSING HOMES										
	Benevolent	Aggressive	M-III	M-IV	Proposed					
Benevolent	-	0.986	0.841	0.986	0.986					
Aggressive	0.986	-	0.886	1.000	1.000					
M-III	0.841	0.886	-	0.886	0.886					
M-IV	0.986	1.000	0.886	-	1.000					
Proposed	0.986	1.000	0.886	1.000	-					

As seen in TABLE VII, the  $r_s$  values for the proposed method and benevolent, aggressive, Model-III and Model-IV, are obtained as  $r_s = 0.986$ , 1.000, 0.886 and 1.000, respectively. The proposed method is highly correlated with the well-known cross-efficiency models, including benevolent, aggressive and Model-IV. By comparison with well-known models, the proposed method provides higher  $r_s$  while Model-III provides lower  $r_s$ . This means that the proposed method is more consistent with other methods than the M-III model. The comparison for the proposed method and traditional M-III is shown in Fig.3.



Fig.3. Comparison of the proposed method and traditional M-III

As seen in Fig.3, Spearman's rank correlation test was used to evaluate the  $r_s$  values of each method. As a result, the  $r_s$  for the proposed method and the benevolent, aggressive and M-IV were computed as  $r_s = 0.986$ , 1.000 and 1.000 respectively. The  $r_s$  for the traditional model (M-III) and the benevolent, aggressive and M-IV were computed as  $r_s = 0.841$ , 0.886 and 0.886 respectively. The results show that the proposed method is more reliable than the traditional M-III model [22].

#### B. Sherman and Gold's Dataset for 14 Bank Branches

Sherman and Gold [43] presented an actual dataset of 14 bank branches with three inputs and four outputs. The rent (thousands of dollars), fulltime equivalent personnel, and supplies (thousands of dollars) are input 1, input 2 and input 3, respectively. Details for Sherman and Gold's dataset for 14 bank branches are shown in TABLE VIII.

Using the same calculation procedure of Section A, the CCR scores of DMUs were calculated using Eq. (1). As a result, the CCR scores for DMU<sub>1</sub>, DMU<sub>2</sub>, DMU<sub>3</sub>, DMU<sub>4</sub>, DMU<sub>5</sub>, DMU<sub>6</sub>, DMU<sub>7</sub>, DMU<sub>8</sub>, DMU<sub>9</sub>, DMU<sub>10</sub>, DMU<sub>11</sub>, DMU<sub>12</sub>, DMU<sub>13</sub> and DMU<sub>14</sub> were obtained as: 1.0000, 1.0000, 1.0000, 0.9041, 1.0000, 0.7821, 1.0000, 1.0000, 1.0000, 0.9668, 0.8522, 0.9049, and 1.0000 respectively. As seen in the CCR scores, the efficient DMUs are DMU<sub>1</sub>, DMU<sub>2</sub>, DMU<sub>3</sub>, DMU<sub>4</sub>, DMU<sub>6</sub>, DMU<sub>8</sub>, DMU<sub>9</sub>, DMU<sub>10</sub>, and DMU<sub>14</sub>, and they cannot differentiate between these DMUs. Using the same calculation method as Section *A* of six nursing homes, the ICE matrix for cross-efficiency score of 14 bank branches is shown in Table IX.

 TABLE IX

 The interval cross-efficiency matrix of 14 bank branches

DMU	1	2	3	4	5	6	7
1	[1.000, 1.000]	[0.276, 0.996]	[0.270, 0.722]	[0.839, 0.916]	[0.839, 0.839]	[0.337, 0.870]	[0.722, 0.722]
2	[1.000,	[0.770,	[0.730,	[1.000,	[1.000,	[0.840,	[1.000,
3	[0.772,	[0.553,	[1.000]	[0.837,	[0.879,	[0.743,	[1.000]
4	[0.751,	[0.425,	[0.610,	[1.000,	[1.000,	[0.609,	[0.944,
5	0.937] [0.444,	[0.830,	[0.433,	[0.880,	[0.904,	[0.398, 0.724]	[0.808,
6	[0.828,	[0.603,	[1.000,	[0.935,	[1.000,	[1.000,	[1.000,
7	0.869] [0.559,	[0.721,	[0.674,	[0.717,	[0.762,	[0.558,	[0.782,
8	0.631] [0.718,	0.641] [0.088,	0.782] [0.869,	0.768] [0.794,	[0.762]	0.579] [0.854,	0.782] [0.924,
9	0.726] [0.093,	0.854] [0.526,	0.924] [0.122,	0.855] [0.094,	0.841] [0.097,	0.966] [0.128,	0.924] [0.122,
10	0.729] [0.523,	0.716] [0.572,	0.743] [0.902,	0.102] [0.649,	0.097] [0.728,	1.000] [0.497,	0.122] [0.902,
10	0.560] [0.563,	0.777] [0.593,	0.989] [0.786,	0.759] [0.669,	0.728] [0.740,	0.904] [0.566,	0.902] [0.791,
11	0.567]	0.871]	0.791]	0.742]	0.740]	0.708]	0.791]
12	0.581]	0.616]	0.817]	0.760]	0.747]	0.650]	0.817]
13	[0.364, 0.519]	0.570]	[0.443, 0.615]	[0.607, 0.641]	0.661]	[0.431, 0.579]	0.615]
14	[0.540, 0.593]	[0.000, 0.829]	[0.751, 0.802]	[0.710, 0.782]	[0.788, 0.788]	[0.643, 0.688]	[0.802, 0.802]

TABLE IX (CONTINUED)

11041								DMU	8	9	10	11	12	13	14
	TABLE VIII Data set of 14 bank branches							1	[0.359, 0.660]	[0.459, 0.934]	[0.268, 0.485]	[0.256, 0.256]	[0.268, 0.268]	[0.246, 0.246]	[0.256, 0.299]
DMUs	$X_I$	$X_2$	X3	Y1	Y 2	Y 3	Y4	2	[0.878, 1.000]	[0.626, 1.000]	[0.732, 0.872]	[1.000, 1.000]	[0.929, 0.929]	[1.000, 1.000]	[1.000, 1.000]
1	140000	42900	87500	484000	4139100	59860	2951430	3	[0.716, 1.000]	[0.484, 0.772]	[1.000, 1.000]	[0.914, 0.914]	[1.000, 1.000]	[0.864, 0.864]	[0.882, 0.914]
2	48800	17400	37900	384000	1685500	139780	3336860	4	[0.610, 0.716]	[0.202, 0.698]	[0.623, 0.841]	[0.709, 0.709]	[0.736, 0.736]	[0.679, 0.679]	[0.709, 0.724]
3	36600	14200	29800	209000	1058900	65720	3570050	5	[0.389, 0.443]	[0.951, 0.377]	[0.452, 0.743]	[0.785,	[0.727, 0.727]	[0.786, 0.786]	[0.785, 0.812]
4	47100	9300	26800	157000	879400	27340	2081350	6	[1.000,	[0.205,	[1.000,	[1.000,	[1.000,	[0.971,	[1.000,
5	32600	4600	19600	46000	370900	18920	1069100	7	[0.361,	[0.795,	[0.685,	[0.727]	[0.760,	0.971] [0.694,	[0.721,
6	50800	8300	18900	272000	667400	34750	2660040	,	0.551]	0.449]	0.782]	0.727]	0.760]	0.694]	0.727]
7	40800	7500	20400	53000	465700	20240	1800250	8	1.000]	1.000]	0.927]	[0.904, 0.904]	[0.948, 0.948]	0.866]	[0.880, 0.904]
8	31900	9200	21400	250000	642700	43280	2296740	9	[0.228, 1.000]	[0.334, 1.000]	[0.123, 0.472]	[0.094, 0.094]	[0.116, 0.116]	[0.085, 0.085]	[0.088, 0.094]
9	36400	76000	21000	407000	647700	32360	1981930	10	[0.438, 0.876]	[0.376, 0.451]	[1.000, 1.000]	[0.853, 0.853]	[1.000, 1.000]	[0.781, 0.781]	[0.804, 0.853]
10	25700	7900	19000	72000	402500	19930	2284910	11	[0.473,	[0.308,	[0.794,	[0.967,	[0.926,	[0.956,	[0.953,
11	44500	8700	21700	105000	482400	49320	2245160	10	[0.452,	[0.341,	[0.726,	[0.799,	[0.852,	[0.757,	[0.779,
12	42300	8900	25800	94000	511000	26950	2303000	12	0.632]	0.424]	0.850]	0.799]	0.852]	0.757]	0.799]
13	40600	5500	19400	84000	287400	34940	1141750	13	[0.428, 0.473]	[0.453, 0.357]	[0.459, 0.608]	[0.869, 0.869]	[0.723, 0.723]	[0.905, 0.905]	[0.869, 0.892]
14	76100	11900	32800	199000	694600	67160	3338390	14	[0.552, 0.670]	[0.000, 0.507]	[0.762, 0.833]	[1.000, 1.000]	[0.928, 0.928]	[1.000, 1.000]	[1.000, 1.000]

After obtaining the ICE matrix for cross-efficiency score of 14 bank branches, the optimal RCC<sub>i</sub> values were obtained using model (7). Finally, the ranking comparisons for all DMUs are provided in TABLE X.

_	TABLE X RANKING COMPARISONS FOR 14 BANK BRANCHES										
DMUs	Ben.	Rank	Agg.	Rank	M-III	Rank					
$DMU_1$	0.6011	12	0.4391	13	0.6580	12					
$DMU_2$	0.9758	2	0.8826	1	0.9858	1					
$DMU_3$	0.9503	3	0.7886	4	0.8678	3					
$\mathrm{DMU}_4$	0.7746	8	0.6754	6	0.8462	5					
$DMU_5$	0.6327	11	0.6011	10	0.7446	7					
$DMU_6$	0.9886	1	0.8731	2	0.9654	2					
DMU <sub>7</sub>	0.6826	10	0.5525	12	0.6691	11					
$DMU_8$	0.8813	4	0.8114	3	0.8640	4					
DMU <sub>9</sub>	0.4523	14	0.2269	14	0.1770	14					
$DMU_{10}$	0.8094	5	0.6581	8	0.7181	9					
$DMU_{11}$	0.7767	7	0.6658	7	0.7351	8					
$DMU_{12}$	0.7029	9	0.6064	9	0.6941	10					
DMU <sub>13</sub>	0.5887	13	0.5811	11	0.6402	13					
DMU <sub>14</sub>	0.7794	6	0.6979	5	0.7686	6					
		TA (Coi	ABLE X NTINUED)								
DMU	M-IV		Rank	Propos	sed	Rank					
$DMU_1$	0.4182	2	13	0.516	50	13					
$DMU_2$	0.8724	Ļ	2	0.953	34	2					
$DMU_3$	0.8499	)	3	0.884	46	3					
$DMU_4$	0.6914	Ļ	8	0.760	)4	5					
DMU <sub>5</sub>	0.6308	3	10	0.6426		10					
$DMU_6$	0.8798	3	1	0.9748		1					
DMU <sub>7</sub>	0.6192	2	11	0.626	58	11					

 $DMU_{14}$ 0.738260.75616As seen in TABLE X, the rankings of each cross-efficiencymodel were obtained. Fig. 4 shows the results of theproposed method with M-III model. From this figure, it canbe seen that the proposed method tends to be consistent with

4

14

5

7

9

12

0.8683

0.2521

0.7411

0.7330

0.6638

0.5815

4

14

7

8

9

12

 $DMU_8$ 

DMU<sub>9</sub>

DMU<sub>10</sub>

DMU<sub>11</sub>

DMU<sub>12</sub>

DMU<sub>13</sub>

the M-III model.

0.8100

0.2578

0.7554

0.7234

0.6663

0.5875



Fig.4. The ranking comparisons for the 14 bank branches problem

The  $r_s$  values of each method were tested using Spearman's rank correlation test. The details of the  $r_s$  values of each method are shown in TABLE XI.

TABLE XI The correlation test for 14 bank branches									
	Benevolent	Aggressive	M-III	M-IV	Proposed				
Benevolent	-	0.938	0.991	0.960	1.000				
Aggressive	0.938	-	0.956	0.978	0.938				
M-III	0.991	0.956	-	0.969	0.991				
M-IV	0.960	0.978	0.969	-	0.960				
Proposed	1.000	0.938	0.991	0.960	-				

As seen in TABLE XI, the Spearman correlation coefficients ( $r_s$ ) for the proposed method and benevolent, aggressive, Model-III and Model-IV, are obtained as  $r_s = 1.000, 0.938, 0.991$  and 0.960, respectively. This means that the proposed method is more consistent with other methods than the M-III model. The comparison results for the proposed method and traditional M-III are shown in Fig.5.



Fig.5. Comparison of results for the proposed method and M-III

As seen in Fig.5, the comparison results of the proposed method and M-III show that the proposed method has a higher correlation coefficient ( $r_s$ ) than the traditional M-III model [22].

#### C. Fourteen International Passenger Airlines Problem

Tofallis [44] presented an actual dataset of fourteen international passenger airlines with three inputs and two outputs. Let  $X_1$ ,  $X_2$  and  $X_3$  be aircraft capacity, operating cost, and non-flight assets respectively. Let  $Y_1$  and  $Y_2$  be passenger kilometers and non-passenger revenue respectively. Details for the dataset for fourteen international passenger airlines are shown in TABLE XII.

	TABLE XII									
DA	TA SET OF	FOURTEEN	INTERNA	FIONAL PASS	ENGER AIRI	LINES				
DMU	$X_{I}$	$X_2$	$X_3$	$Y_{I}$	$Y_2$	CCR				
$DMU_1$	5723	3239	2003	26677	697	0.8684				
$DMU_2$	5895	4225	4557	3081	539	0.3379				
$DMU_3$	24099	9560	6267	124055	1266	0.9475				
$DMU_4$	13565	7499	3213	64734	1563	0.9581				
$DMU_5$	5183	1880	783	23604	513	1.0000				
$DMU_6$	19080	8032	3272	95011	572	0.9766				
$DMU_7$	4603	3457	2360	22112	969	1.0000				
$DMU_8$	12097	6779	6474	52363	2001	0.8588				
DMU <sub>9</sub>	6587	3341	3581	26504	1297	0.9477				
DMU <sub>10</sub>	5654	1878	1916	19277	972	1.0000				
DMU <sub>11</sub>	12559	8098	3310	41925	3398	1.0000				
DMU <sub>12</sub>	5728	2481	2254	27754	982	1.0000				
DMU <sub>13</sub>	4715	1792	2485	31332	543	1.0000				
$DMU_{14}$	22793	9874	4145	122528	1404	1.0000				

Based on the same calculation procedure of Section A and Section B, the ICE matrix for cross-efficiency score of fourteen international passenger airlines is shown in TABLE XIII.

After obtaining the ICE matrix, the optimal  $RCC_i$  values were obtained using Eq.(7). Finally, the ranking comparisons for all DMUs are provided in TABLE XIV.

THEI	TABLE XIII           THE INTERVAL CROSS-EFFICIENCY MATRIX OF FOURTEEN INTERNATIONAL           PASSENGER AIRLINES									
DMU	1	2	3	4	5	6	7			
1	[0.868, 0.868]	[0.450, 0.450]	[0.623, 0.623]	[0.868, 0.868]	[0.849, 0.487]	[0.473, 0.473]	[0.788, 0.791]			
2	[0.172, 0.172]	[0.338, 0.338]	[0.047, 0.047]	[0.172, 0.172]	[0.174, 0.102]	[0.025, 0.025]	[0.272, 0.258]			
3	[0.883, 0.883]	[0.194, 0.194]	[0.948, 0.948]	[0.883, 0.883]	[0.884, 0.481]	[0.690, 0.690]	[0.683, 0.695]			
4	[0.958, 0.958]	[0.426, 0.426]	[0.703, 0.703]	[0.958, 0.958]	[0.941, 0.706]	[0.697, 0.697]	[0.785, 0.789]			
5	[0.965, 0.965]	[0.366, 0.366]	[1.000, 1.000]	[0.965, 0.965]	[1.000, 1.000]	[1.000, 1.000]	[0.736, 0.729]			
6	[0.882, 0.882]	[0.111, 0.111]	[0.956, 0.956]	[0.882, 0.882]	[0.878, 0.611]	[0.977, 0.977]	[0.608, 0.627]			
7	[0.921, 0.921]	[0.778, 0.778]	[0.477, 0.477]	[0.921, 0.921]	[0.880, 0.471]	[0.338, 0.338]	[1.000, 1.000]			
8	[0.781, 0.781]	[0.611, 0.611]	[0.516, 0.516]	[0.781, 0.781]	[0.770, 0.371]	[0.292, 0.292]	[0.859, 0.848]	-		
9	[0.785, 0.785]	[0.728, 0.728]	[0.508, 0.508]	[0.785, 0.785]	[0.789, 0.401]	[0.268, 0.268]	[0.907, 0.882]	=		
10	[0.782, 0.782]	[0.635, 0.635]	[0.652, 0.652]	[0.782, 0.782]	[0.825, 0.557]	[0.356, 0.356]	[0.794, 0.759]	-		
11	[1.000, 1.000]	[1.000, 1.000]	[0.429, 0.429]	[1.000, 1.000]	[1.000, 1.000]	[0.442, 0.442]	[1.000, 0.966]			
12	[0.946, 0.946]	[0.634, 0.634]	[0.750, 0.750]	[0.946, 0.946]	[0.960, 0.538]	[0.440, 0.440]	[0.940, 0.920]			
13	[1.000, 1.000]	[0.426, 0.426]	[1.000, 1.000]	[1.000, 1.000]	[1.000, 0.375]	[0.456, 0.456]	[1.000, 1.000]			
14	[1.000, 1.000]	[0.228, 0.228]	[1.000, 1.000]	[1.000, 1.000]	[1.000, 0.746]	[1.000, 1.000]	[0.728, 0.740]	=		

#### TABLE XIII (CONTINUED)

DMU	8	9	10	11	12	13	14
1	[0.788,	[0.703,	[0.475,	[0.475,	[0.751,	[0.623,	[0.623,
	0.788]	0.703]	0.559]	0.868]	0.704]	0.559]	0.473]
2	[0.272,	[0.281,	[0.242,	[0.242,	[0.206,	[0.047,	[0.047,
	0.272]	0.281]	0.181]	0.172]	0.279]	0.181]	0.025]
3	[0.683,	[0.623,	[0.288,	[0.288,	[0.785,	[0.948,	[0.948,
	0.683]	0.623]	0.630]	0.883]	0.626]	0.630]	0.690]
4	[0.785,	[0.699,	[0.493,	[0.493,	[0.811,	[0.703,	[0.703,
	0.785]	0.699]	0.565]	0.958]	0.702]	0.565]	0.697]
5	[0.736,	[0.778,	[0.648,	[0.648,	[1.000,	[1.000,	[1.000,
	0.736]	0.778]	0.785]	0.965]	0.782]	0.785]	1.000]
6	[0.608,	[0.510,	[0.170,	[0.170,	[0.718,	[0.956,	[0.956,
	0.608]	0.510]	0.514]	0.882]	0.514]	0.514]	0.977]
7	[1.000,	[0.839,	[0.605,	[0.605,	[0.781,	[0.477,	[0.477,
	1.000]	0.839]	0.572]	0.921]	0.838]	0.572]	0.338]
8	[0.859,	[0.821,	[0.582,	[0.582,	[0.753,	[0.516,	[0.516,
	0.859]	0.821]	0.638]	0.781]	0.819]	0.638]	0.292]
9	[0.907,	[0.948,	[0.738,	[0.738,	[0.837,	[0.508,	[0.508,
	0.907]	0.948]	0.759]	0.785]	0.945]	0.759]	0.268]
10	[0.794,	[1.000,	[1.000,	[1.000,	[1.000,	[0.652,	[0.652,
	0.794]	1.000]	1.000]	0.782]	1.000]	1.000]	0.356]
11	[1.000,	[1.000,	[1.000,	[1.000,	[1.000,	[0.429,	[0.429,
	1.000]	1.000]	0.697]	1.000]	1.000]	0.697]	0.442]
12	[0.940,	[1.000,	[0.792,	[0.792,	[1.000,	[0.750,	[0.750,
	0.940]	1.000]	0.885]	0.946]	1.000]	0.885]	0.440]
13	[1.000,	[1.000,	[0.526,	[0.526,	[0.984,	[1.000,	[1.000,
	1.000]	1.000]	1.000]	1.000]	1.000]	1.000]	0.456]
14	[0.728,	[0.648,	[0.337,	[0.337,	[0.857,	[1.000,	[1.000,
	0.728]	0.648]	0.621]	1.000]	0.652]	0.621]	1.000]

TABLE XIV
RANKING COMPARISONS FOR FOURTEEN INTERNATIONAL PASSENGER
AIRI INES

	DMUs	Ben.	Rank	Agg.	Rank	M-III	Rank
	$DMU_1$	0.7543	12	0.5990	12	0.6582	12
_	$DMU_2$	0.1894	14	0.1652	14	0.1790	14
	DMU <sub>3</sub>	0.7678	9	0.6226	11	0.6811	11
	DMU <sub>4</sub>	0.8222	6	0.6734	7	0.7292	7
	DMU <sub>5</sub>	0.8912	3	0.7983	1	0.8469	1
	DMU <sub>6</sub>	0.7554	11	0.6385	9	0.6831	10
	DMU <sub>7</sub>	0.8214	7	0.6478	8	0.7133	8
	DMU <sub>8</sub>	0.7242	13	0.5855	13	0.6465	13
	DMU <sub>9</sub>	0.7590	10	0.6309	10	0.6948	9
	$DMU_{10}$	0.7803	8	0.6813	6	0.7469	6
	DMU <sub>11</sub>	0.9193	1	0.7742	2	0.8337	3
	DMU <sub>12</sub>	0.8850	4	0.7314	5	0.8049	4
	DMU <sub>13</sub>	0.9190	2	0.7503	3	0.8366	2
	DMU <sub>14</sub>	0.8659	5	0.7316	4	0.7846	5
			TAI (CO	BLE XIV NTINUED)			
	DMU	M-IV		Rank	Propos	Rank	
	$DMU_1$	0.6069		13	0.654	7	12
	$DMU_2$	0.1811		14	0.159	3	14
	$DMU_3$	0.6224		11	0.680	0	10
	DMU <sub>4</sub>	0.6699		8	0.720	5	7
	DMU <sub>5</sub>	0.7789		1	0.842	5	1
	DMU <sub>6</sub>	0.6342		10	0.668	4 2	11 o
	DMU/	0.6077		12	0.710	2 5	0 13
	DMU <sub>9</sub>	0.6576		9	0.695	4	9
_	DMU <sub>10</sub>	0.6914		6	0.757	7	6
	DMU <sub>11</sub>	0.7742		2	0.831	5	3
	DMU <sub>12</sub>	0.7464		4	0.813	5	4
_	$DMU_{13}$	0.7655		3	0.839	9	2
	DMU <sub>14</sub>	0.7243		5	0.774	7	5

Fig. 6 shows the results of the proposed method with the M-III model. From this figure, it can be seen that the proposed method tends to be highly consistent with the M-III model. Only the  $DMU_3$  and  $DMU_6$  were ranked differently by the two methods.



Fig.6. Ranking comparisons for fourteen international passenger airlines

The details of the  $r_s$  values of each method are shown in TABLE XV.

TABLE XV CORRELATION TEST FOR THE FOURTEEN INTERNATIONAL PASSENGER AIRLINES PROFILEM

	Benevolent	Aggressive	M-III	M-IV	Proposed
Benevolent	-	0.952	0.956	0.952	0.965
Aggressive	0.952	-	0.987	0.982	0.978
M-III	0.956	0.987	-	0.987	0.996
M-IV	0.952	0.982	0.987	-	0.982
Proposed	0.965	0.978	0.996	0.982	-

As seen in TABLE XV, the  $r_s$  values for the proposed method and benevolent, aggressive, Model-III and Model-IV, are computed as  $r_s = 0.965$ , 0.978, 0.996 and 0.982, respectively. This means that the proposed method is strongly consistent with the other methods. The comparison results for the proposed method and traditional M-III are shown in Fig.7.



Fig.7. Comparison results for the proposed method and M-III.

As seen in Fig.7, the proposed method is more consistent with benevolent than M-III while M-III is more consistent with aggressive and M-IV.

#### D. Economic Development of Twenty Thai Provinces

The northeastern region of Thailand covers an area of 160,000 square kilometers, including 20 provinces, with a total population of approximately 22 million. Fig.8 shows a map of Northeast of Thailand.



Fig.8. A map of the Northeast of Thailand.

The region is poorer than the rest of the country, due to the land being difficult to farm, and the fact that the region does not benefit from industries like central and eastern Thailand. Economic development, therefore, depends on the agricultural sector and partly on the industrial sector. The economic crops of the northeastern region are rice, corn, sugar cane, cassava and rubber. Measuring the efficiency of the use of inputs is one way to find ways to develop the region's economy. The northeastern provinces have twenty DMUs with seven inputs  $(X_1, X_2, X_3, X_4, X_5, X_6 \text{ and } X_7)$  and one output  $(Y_1)$ . The  $X_1$ ,  $X_2$ ,  $X_3$ ,  $X_4$ ,  $X_5$ ,  $X_6$ ,  $X_7$  and  $Y_1$  are electrical energy consumption (Ktoe), fuel consumption (Ktoe), agricultural land (km<sup>2</sup>), non-agricultural land (km<sup>2</sup>) annual budget (million baht), labor, total distance of rural roads (km) and Gross Provincial Product (baht) respectively. The data set for twenty Thai provinces, together with the CCR scores of each DMU, is provided in TABLE XVI.

TABLE XVI

	DATA SET OF TWE	NTY THATP	ROVINCES		
DMUs	Name	$X_{I}$	$X_2$	$X_3$	$X_4$
DMU <sub>1</sub>	Bueng Kan	26.41	54.79	2669	1637
$DMU_2$	Loei	43.38	136.22	4342	7083
DMU <sub>3</sub>	Nong Khai	40.91	112.92	1813	1214
$DMU_4$	Nong Bua Lamphu	26.75	69.32	2700	1159
DMU <sub>5</sub>	Udon Thani	131.03	682.32	6191	5539
DMU <sub>6</sub>	Nakhon Phanom	39.96	115.13	3042	2471
DMU <sub>7</sub>	Mukdahan	26.84	76.20	2062	2278
$DMU_8$	Sakon Nakhon	64.80	207.88	4957.0	4649
DMU <sub>9</sub>	Kalasin	66.87	150.67	4532.0	2415
$DMU_{10}$	Khon Kaen	213.03	616.67	6750	4136
DMU <sub>11</sub>	Maha Sarakham	68.52	176.24	4509	783
DMU <sub>12</sub>	Roi Et	82.14	228.37	5946	2353
DMU <sub>13</sub>	Chaiyaphum	75.08	202.96	5323	7455
DMU <sub>14</sub>	Nakhon Ratchasima	526.62	1101.04	13416	7078
DMU <sub>15</sub>	Buriram	102.76	358.66	7021	3302
DMU <sub>16</sub>	Surin	79.34	245.16	6732	1392
DMU <sub>17</sub>	Yasothon	31.58	88.36	2748	1414
DMU <sub>18</sub>	Sisaket	74.33	215.59	6509	2331
DMU <sub>19</sub>	Amnat Charoen	20.04	61.58	2325	836
DMU <sub>20</sub>	Ubon Ratchathani	137.96	359.42	8582	7162

TABLE XVI

	(CONTINUED)											
DMUs	$X_5$	$X_6$	$X_7$	$Y_I$	CCR							
$DMU_1$	198.6	176738	5708.35	24711	1.0000							
$DMU_2$	225.6	298001	9382.58	54985	1.0000							
$DMU_3$	213.3	213263	4003.22	41515	1.0000							
$DMU_4$	210.9	216339	5760.05	30003	1.0000							
DMU <sub>5</sub>	313.3	634742	17824.82	113887	0.8288							
$DMU_6$	283.7	273489	10268.96	45053	1.0000							
$DMU_7$	207.5	199818	5120.59	27316	0.9058							
$DMU_8$	283.9	405249	14968.04	60737	0.8376							
DMU <sub>9</sub>	311.0	423177	12818.81	58617	0.9716							
$DMU_{10}$	350.7	912976	17641.00	214018	1.0000							
$DMU_{11}$	270.7	406719	9691.40	59208	1.0000							
$DMU_{12}$	285.4	541263	16681.66	78134	0.9221							
DMU <sub>13</sub>	259.6	497756	13795.04	65698	0.8429							
$DMU_{14}$	414.3	1164344	29734.61	303996	1.0000							
DMU <sub>15</sub>	339.5	648254	17772.54	89356	0.8319							
$DMU_{16}$	297.2	529759	15883.96	81007	1.0000							
DMU <sub>17</sub>	231.6	292488	8345.61	28747	0.8207							
$DMU_{18}$	310.2	554953	17414.62	72752	0.9274							
DMU <sub>19</sub>	218.4	145848	4297.49	20267	0.9173							
$DMU_{20}$	346.8	907108	23075.98	126088	0.9581							

As seen in TABLE XVI, the efficient DMUs are  $DMU_1$ ,  $DMU_3$ ,  $DMU_4$ ,  $DMU_6$ ,  $DMU_{10}$ ,  $DMU_{11}$ ,  $DMU_{14}$  and  $DMU_{16}$ , and they cannot discriminate among DMUs.

Using the same calculation procedure as Section A, the ICE matrix for cross-efficiency score of twenty Thai provinces is shown in Table XVII.

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THE INTER	RVAL CROSS-E	TABLE	XVII TRIX OF TWE	NTY THAI PI	ROVINCES			TABLE (Contin	XVII IUED)		
DMUs	1	2	3	4	5	DMUs	11	12	13	14	15
DMU	[1.000,	[0.738,	[0.897,	[0.858,	[0.817,	DMU	[0.353,	[0.985,	[0.891,	[0.170,	[0.817,
$DWU_1$	1.000]	0.927]	1.000]	1.000]	0.817]	$DMU_1$	0.816]	0.985]	0.891]	0.443]	0.817]
DMU	[1.000,	[1.000,	[1.000,	[0.948,	[1.000,	DMU.	[0.207,	[1.000,	[1.000,	[0.326,	[1.000,
DIVIC	1.000]	1.000]	1.000]	1.000]	1.000]	DMO2	0.575]	1.000]	1.000]	0.332]	1.000]
DMU	[0.991,	[0.801,	[1.000,	[0.994,	[0.952,	DMI	[0.710,	[0.937,	[0.884,	[0.265,	[0.952,
DINIOS	1.000]	0.968]	1.000]	1.000]	0.952]	Dires	0.963]	0.937]	0.884]	0.765]	0.952]
DMU	[0.984,	[0.885,	[0.993,	[1.000,	[1.000,	DMU	[0.528,	[1.000,	[0.910,	[0.194,	[1.000,
DiffC4	1.000]	0.905]	1.000]	1.000]	1.000]	Diffe4	1.000]	1.000]	0.910]	0.558]	1.000]
DMU <sub>5</sub>	[0.503,	[0.551,	[0.516,	[0.517,	[0.829,	DMUs	[0.475,	[0.485,	[0.489,	[0.495,	[0.829,
Diffey	0.525]	0.686]	0.603]	0.679]	0.829]	Diffey	0.500]	0.485]	0.489]	0.585]	0.829]
DMU6	[0.975,	[0.889,	[0.959,	[0.940,	[0.990,	DMU6	[0.425,	[0.941,	[0.878,	[0.216,	[0.990,
Diffeo	0.987]	0.935]	1.000]	0.970]	0.990]	Diffeo	0.843]	0.941]	0.878]	0.528]	0.990]
DMU <sub>7</sub>	[0.857,	[0.803,	[0.865,	[0.847,	[0.861,	DMU <sub>7</sub>	[0.292,	[0.837,	[0.781,	[0.179,	[0.861,
	0.885]	0.818]	0.902]	0.882]	0.861]	,	0.674]	0.837]	0.781]	0.388]	0.861]
DMU <sub>8</sub>	[0.765,	[0.739,	[0.759,	[0.760,	[0.838,	DMU <sub>8</sub>	[0.318,	[0.768,	[0.752,	[0.292,	[0.838,
	0.771]	0.760]	0.790]	0.773]	0.838]		0.627]	0.768]	0.752]	0.423]	0.838]
DMU <sub>9</sub>	[0.920,	[0.692,	[0.887,	[0.825,	[0.820,	DMU <sub>9</sub>	[0.505,	[0.972,	[0.916,	[0.257,	[0.820,
	0.944]	0.858]	0.919]	0.931]	0.820]	,	0.891]	0.972]	0.916]	0.544]	0.820]
$DMU_{10}$	[0.994,	[0.793,	[1.000,	[1.000,	[1.000,	$DMU_{10}$	[1.000,	[1.000,	[1.000,	[0.832,	[1.000,
2111010	1.000]	1.000]	1.000]	1.000]	1.000]	Diffeito	1.000]	1.000]	1.000]	1.000]	1.000]
DMU	[0.859,	[0.682,	[0.844,	[0.843,	[0.845,	DMU	[1.000,	[0.889,	[0.845,	[0.298,	[0.845,
	0.859]	0.813]	0.863]	0.877]	0.845]		1.000]	0.889]	0.845]	0.768]	0.845]
DMU <sub>12</sub>	[0.862,	[0.750,	[0.857,	[0.854,	[0.913,	DMU <sub>12</sub>	[0.633,	[0.922,	[0.894,	[0.373,	[0.913,
	0.868]	0.818]	0.877]	0.873]	0.913]		0.906]	0.922]	0.894]	0.624]	0.913]
DMU	[0.786,	[0.690,	[0.790,	[0.764,	[0.762,	DMU <sub>13</sub>	[0.223,	[0.842,	[0.843,	[0.319,	[0.762,
	0.808]	0.762]	0.796]	0.766]	0.762]		0.550]	0.842]	0.843]	0.345]	0.762]
DMU <sub>14</sub>	[0.813,	[0.455,	[0.678,	[0.639,	[0.586,	DMU <sub>14</sub>	[0.755,	[0.811,	[0.819,	[1.000,	[0.586,
	0.852]	0.882]	0.840]	0.844]	0.586]		0.909]	0.811]	0.819]	1.000]	0.586]
DMU <sub>15</sub>	[0.6/3,	[0.668,	[0.677,	[0.683,	[0.832,	DMU <sub>15</sub>	[0.543,	[0.691,	[0.679,	[0.359,	[0.832,
	0.681]	0.686]	0.727]	0.754]	0.832]		0.697]	0.691]	0.679]	0.565]	0.832]
DMU <sub>16</sub>	[0.848,	[0.806,	[0.855,	[0.876,	[0.992,	DMU <sub>16</sub>	[0.902,	[0.899,	[0.868,	[0.371,	[0.992,
	0.862]	0.823]	0.881]	0.903]	0.992]		0.985]	0.899]	0.868]	0.758]	0.992]
DMU <sub>17</sub>	[0.723, 0.762]	[0.659,	[0.728,	[0.738,	[0.815,	DMU <sub>17</sub>	[0.402,	[0.777]	[0.717,	[0.169,	[0.815,
	0.762]	0./18]	0.806]	0.768]	0.815]		0.770]	0.777]	0./1/]	0.410]	0.815]
DMU <sub>18</sub>	[0.827,	[0.772,	[0.822,	[0.840,	[0.927,	DMU <sub>18</sub>	[0.587,	[0.894,	[0.860,	[0.320,	[0.927,
	0.833]	0.777]	0.858]	0.846]	0.927]		0.889]	0.894]	0.860]	0.573]	0.927]
DMU <sub>19</sub>	[0.802,	[0.787,	[0.819,	[0.833,	[0.873,	DMU <sub>19</sub>	[0.505,	[0.735,	[0.656,	[0.126,	[0.873,
- 17	0.827]	0.798]	0.824]	0.869]	0.873]		0.826]	0.735]	0.656]	0.545]	0.873]
DMU <sub>20</sub>	[0.858,	[0.721,	[0.864,	[0.843,	[0.858,	DMU <sub>20</sub>	[0.398,	[0.958,	[0.954,	[0.475,	[0.858,
- 20	0.884]	0.815]	0.878]	0.859]	0.858]	- 20	0.766]	0.958]	0.954]	0.495]	0.858]

## TABLE XVII

# TABLE XVII

	(CONTINUED)							(Contin	IUED)		
DMUs	6	7	8	9	10	DMUs	16	17	18	19	20
DMU	[0.818,	[0.952,	[0.817,	[0.985,	[0.238,	DMIL	[0.725,	[0.810,	[0.817,	[0.832,	[0.985,
DMU	0.920]	0.952]	0.817]	0.985]	0.294]	DMU	0.801]	0.810]	0.817]	0.832]	0.985]
DMU	[1.000,	[1.000,	[1.000,	[1.000,	[0.402,	DMU.	[0.502,	[0.951,	[1.000,	[0.977,	[1.000,
$DMU_2$	1.000]	1.000]	1.000]	1.000]	0.457]	DMU <sub>2</sub>	0.893]	0.951]	1.000]	0.977]	1.000]
DMU	[0.951,	[1.000,	[0.952,	[0.937,	[0.365,	DMU.	[0.935,	[0.979,	[0.952,	[0.975,	[0.937,
DMU3	1.000]	1.000]	0.952]	0.937]	0.724]	DWI03	0.958]	0.979]	0.952]	0.975]	0.937]
DMU	[1.000,	[1.000,	[1.000,	[1.000,	[0.273,	DMIL	[0.939,	[1.000,	[1.000,	[1.000,	[1.000,
DMU4	1.000]	1.000]	1.000]	1.000]	0.353]	DIVIC4	1.000]	1.000]	1.000]	1.000]	1.000]
DMU	[0.578,	[0.516,	[0.829,	[0.485,	[0.582,	DML	[0.524,	[0.819,	[0.829,	[0.824,	[0.485,
DIVIOS	0.802]	0.516]	0.829]	0.485]	0.632]	Diffes	0.810]	0.819]	0.829]	0.824]	0.485]
DML	[1.000,	[0.995,	[0.990,	[0.941,	[0.303,	DMU	[0.785,	[1.000,	[0.990,	[1.000,	[0.941,
DMC6	1.000]	0.995]	0.990]	0.941]	0.470]	Direo	0.970]	1.000]	0.990]	1.000]	0.941]
DMU <sub>7</sub>	[0.880,	[0.906,	[0.861,	[0.837,	[0.253,	DMU <sub>7</sub>	[0.611,	[0.871,	[0.861,	[0.864,	[0.837,
DMC	0.897]	0.906]	0.861]	0.837]	0.420]	Direy	0.829]	0.871]	0.861]	0.864]	0.837]
DMU	[0.787,	[0.767,	[0.838,	[0.768,	[0.389,	DMU <sub>8</sub>	[0.587,	[0.818,	[0.838,	[0.828,	[0.768,
211103	0.822]	0.767]	0.838]	0.768]	0.396]		0.802]	0.818]	0.838]	0.828]	0.768]
DMU	[0.804,	[0.804, [0.932, [0.820, [0.972, [0.351, ]]])	DMU	[0.815,	[0.817,	[0.820,	[0.816,	[0.972,			
2	0.901]	0.932]	0.820]	0.972]	0.410]		0.828]	0.817]	0.820]	0.816]	0.972]
DML	[0.961,	[0.988,	[1.000,	[1.000,	[1.000,	$DMU_{10}$	[1.000,	[1.000,	[1.000,	[1.000,	[1.000,
Diffeito	1.000]	0.988]	1.000]	1.000]	1.000]		1.000]	1.000]	1.000]	1.000]	1.000]
DMU	[0.816,	[0.846,	[0.845,	[0.889,	[0.402,	DMU <sub>11</sub>	[0.860,	[0.841,	[0.845,	[0.843,	[0.889,
Diffen	0.849]	0.846]	0.845]	0.889]	0.416]		1.000]	0.841]	0.845]	0.843]	0.889]
DMU <sub>12</sub>	[0.877,	[0.868,	[0.913,	[0.922,	[0.417,	DMU <sub>12</sub>	[0.882,	[0.893,	[0.913,	[0.892,	[0.922,
	0.877]	0.868]	0.913]	0.922]	0.497]		0.908]	0.893]	0.913]	0.892]	0.922]
DMU <sub>13</sub>	[0.748,	[0.817,	[0.762,	[0.842,	[0.392,	DMU <sub>13</sub>	[0.489,	[0.737,	[0.762,	[0.738,	[0.842,
2	0.798]	0.817]	0.762]	0.842]	0.459]		0.709]	0.737]	0.762]	0.738]	0.842]
DMU <sub>14</sub>	[0.558,	[0.737,	[0.586,	[0.811,	[0.713,	DMU <sub>14</sub>	[0.588,	[0.585,	[0.586,	[0.606,	[0.811,
	0.708]	0.737]	0.586]	0.811]	1.000]		0.724]	0.585]	0.586]	0.606]	0.811]
DMU <sub>15</sub>	[0.716,	[0.681,	[0.832,	[0.691,	[0.404,	DMU <sub>15</sub>	[0.699,	[0.815,	[0.832,	[0.815,	[0.691,
	0.801]	0.681]	0.832]	0.691]	0.475]		0.825]	0.815]	0.832]	0.815]	0.691]
DMU <sub>16</sub>	[0.876,	[0.842,	[0.992,	[0.899,	[0.382,	$DMU_{16}$	[1.000,	[0.964,	[0.992,	[0.972,	[0.899,
	0.946]	0.842]	0.992]	0.899]	0.498]		1.000]	0.964]	0.992]	0.972]	0.899]
DMU <sub>17</sub>	[0.795,	[0.799,	[0.815,	[0.777,	[0.238,	DMU <sub>17</sub>	[0.730,	[0.821,	[0.815,	[0.793,	[0.777]
	0.817]	0.799]	0.815]	0.777]	0.332]		0.813]	0.821]	0.815]	0.793]	0.777]
DMU <sub>18</sub>	[0.854,	[0.837,	[0.927,	[0.894,	[0.355,	DMU <sub>18</sub>	[0.868,	[0.901,	[0.927,	[0.899,	[0.894,
	0.891]	0.837]	0.927]	0.894]	0.433]		0.922]	0.901	0.927]	0.899]	0.894]
DMU <sub>19</sub>	[0.817,	[0.783,	[0.873,	[0.735,	[0.180,	DMU <sub>19</sub>	[0.799,	[0.891,	[0.873,	[0.917,	[0.735]
	0.895]	0.783]	0.873]	0.735]	0.277]		0.886]	0.891]	0.8/3	0.917]	,0.735]
DMU <sub>20</sub>	[0.826,	[0.895,	[0.858,	[0.958,	[0.466,	DMU <sub>20</sub>	[U./11,	[0.835,	[0.858,	[0.827,	[0.958,
	0.879]	0.895]	0.858]	0.958]	0.636]	=	0.651]	0.655]	0.858]	0.827]	0.938]

Finally, the optimal RCC<sub>i</sub> values were obtained using the same calculation steps used for the numerical example of six nursing homes. TABLE XVIII shows the ranking comparisons for each DMU.

THE RANKING COMPARISONS FOR TWENTY THAI PROVINCES						
DMUs	Ben.	Rank	Agg.	Rank	M-III	Rank
DMU <sub>1</sub>	0.8971	7	0.7571	12	0.8187	12
$DMU_2$	0.9656	3	0.8261	6	0.9062	5
$DMU_3$	0.9577	4	0.8483	4	0.9309	3
$\mathrm{DMU}_4$	0.9803	2	0.8627	3	0.9353	2
DMU <sub>5</sub>	0.6337	20	0.5961	20	0.6584	20
$DMU_6$	0.9567	5	0.8201	7	0.9140	4
DMU <sub>7</sub>	0.8368	13	0.7209	13	0.8019	13
$DMU_8$	0.7818	15	0.6735	18	0.7476	15
DMU <sub>9</sub>	0.8813	9	0.7641	11	0.8244	11
$\mathrm{DMU}_{10}$	0.9994	1	0.9415	1	0.9868	1
$DMU_{11}$	0.8587	12	0.8264	5	0.8257	9
$DMU_{12}$	0.8884	8	0.8012	8	0.8523	7
DMU <sub>13</sub>	0.7701	16	0.6627	19	0.7242	18
$\mathbf{DMU}_{14}$	0.7346	19	0.6839	15	0.6862	19
DMU <sub>15</sub>	0.7368	18	0.6754	17	0.7261	17
$DMU_{16}$	0.9157	6	0.8684	2	0.8910	6
$DMU_{17}$	0.7660	17	0.6832	16	0.7459	16
$DMU_{18}$	0.8733	10	0.7890	9	0.8415	8
DMU <sub>19</sub>	0.8120	14	0.7143	14	0.7830	14
DMU <sub>20</sub>	0.8690	11	0.7659	10	0.8254	10

TABLE XVIII The ranking comparisons for twenty Thai provinces								
OMUs	Ben.	Rank	Agg.	Rank	M-III	Ra		
$OMU_1$	0.8971	7	0.7571	12	0.8187	12		
$OMU_2$	0.9656	3	0.8261	6	0.9062	5		
OMU <sub>3</sub>	0.9577	4	0.8483	4	0.9309	3		
$\mathbf{DMU}_4$	0.9803	2	0.8627	3	0.9353	2		

TABLE XVIII (CONTINUED) DMU M-IV Rank Proposed Rank 11  $DMU_1$ 0.7965 0.7829 12 DMU<sub>2</sub> 0.9028 3 5 0.8712 DMU<sub>3</sub> 0.8803 6 0.8942 3  $DMU_4$ 0.9130 2 0.8978 2 DMU<sub>5</sub> 0.6488 20 0.5821 20 DMU<sub>6</sub> 0.8868 4 0.8713 4 DMU<sub>7</sub> 0.7814 13 0.7433 13 DMU<sub>8</sub> 0.7321 15 0.6909 15 DMU<sub>9</sub> 0.7936 12 0.7892 11 DMU<sub>10</sub> 0.9468 1 0.9873 1 DMU<sub>11</sub> 0.8149 9 0.7967 9  $DMU_{12}$ 7 0.8322 0.8192 7 DMU<sub>13</sub> 0.7130 17 18 0.6741 DMU<sub>14</sub> 0.6550 19 0.6854 16 DMU<sub>15</sub> 0.7125 18 0.6684 19 DMU<sub>16</sub> 0.8833 5 0.8625 6 DMU<sub>17</sub> 0.7299 16 0.6800 17 DMU<sub>18</sub> 0.8264 8 0.8010 8 DMU<sub>19</sub> 0.7653 0.7225 14 14 DMU<sub>20</sub> 0.8087 10 0.7951 10

As seen in TABLE XVIII, all models assess that DMU<sub>1</sub> is the best, and DMU<sub>5</sub> is the worst.

Fig. 9 shows the results of the proposed method with the M-III model. From this figure, it can be seen that the proposed method tends to be highly consistent with the M-III model. Only the  $DMU_{14}$ ,  $DMU_{15}$  and  $DMU_{17}$  were ranked differently by the two methods.



Fig.9. The ranking comparisons for the economic development of twenty provinces of Thailand.

In TABLE XIX, the  $r_s$  values for the proposed method and benevolent, aggressive and Model-III and Model-IV are evaluated as  $r_s = 0.952, 0.953, 0.989$  and 0.979, respectively. This ensures that the proposed method has a strong correlation with other cross-efficiency models.

TABLE XIX THE CORRELATION TEST FOR TWENTY THAI PROVINCES

	Benevolent	Aggressive	M-III	M-IV	Proposed
Benevolent	-	0.890	0.958	0.964	0.952
Aggressive	0.890	-	0.946	0.938	0.953
M-III	0.958	0.946	-	0.986	0.989
M-IV	0.964	0.938	0.986	-	0.979
Proposed	0.952	0.953	0.989	0.979	-

The comparison results for the proposed method and traditional M-III are shown in Fig.10.



Fig.10. The comparison results for the proposed method and M-III.

As shown in Fig.10, the proposed method and the conventional M-III model have a high correlation with the other models.

Since the original model, Wang's model-III [22], is only considered with a maximization perspective, some ranking problems in DEA may be less reliable. Hence, the proposed method was developed to consider both minimization and maximization perspectives of the virtual DMUs distance in model-III [22], and then the RCC model was developed to combine both perspectives for ranking DMUs with interval cross-efficiency score. The main advantages of the proposed method are that it can be used to address DEA ranking problems with interval data, and it is straightforward but effective. In addition, the RCC model, a new optimization model based on TOPSIS concepts, is simple to solve with any optimization solver.

#### VII. CONCLUSION

There are various mathematical models based on the concepts of the cross-efficiency method that have been offered to tackle ranking problems in DEA. One of the most effective and well-known cross-efficiency methods is the secondary goal method. However, the results of each model's ranking for similar problems may differ. Therefore, it is wise to try alternative methods that provide more reliable results and are easier to use but are powerful in solving the DEA's ranking problems. In this paper, both min Z and max Z perspectives of the virtual DMUs crossefficiency model, namely Model-III [22], were utilized to generate the interval cross-efficiency matrix. Differently from previous work, this research presents a new ranking model based on TOPSIS perspectives, called the RCC model, to tackle interval cross-efficiency scores of interval cross-efficiency matrix for ranking all DMUs. Based on four numerical examples of six nursing homes, Sherman and Gold's dataset for 14 bank branches, fourteen international passenger airlines and twenty Thai provinces, these have illustrated the main advantages, potential and applications of the proposed ranking method. In addition, the RCC model is simple but powerful, and is a flexible model to solve DEA ranking problems. The results from the proposed approach show that it gives more reliable results than individual perspectives for some DEA ranking problems.

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